

## Strategies for Fragile and Post-Conflict States

### Our commitment

*The World Bank estimates that fragile and states contain 14% of the world's population, and up to 33% of the world's poorest people (living on less than \$1 per day). The resultant developmental and security challenges are amongst the most complex faced by the international community.*

theIDLgroup believes that effective strategies to aid post-conflict reconstruction and promote effective and responsive governance should be informed by detailed understandings of the historical, social, political and economic 'drivers' of conflict and state fragility.



### The way we work

Our team of country and regional advisors draws on a range of disciplines, including sociology, politics, anthropology, conflict analysis, peace-building and community development.

With a strong emphasis on social research and political analysis, we provide guidance to a range of agencies working in 'fragile' and post-conflict states. Our objective is to inform policy dialogue and ensure the design and implementation of post-conflict reconstruction programs that support socio-economic transition from war to sustainable development.

Whilst we work with all stakeholders at all levels, we strive to ensure that our interpretations and analyses are grounded in the perceptions of 'grass-roots' informants, including marginal groups, 'traditional' authorities, civil society representatives and former combatants.

We use social assessment tools to analyse the underlying drivers of conflict. We translate our research in to policy and project design. We have a specific interest in using community-driven development approaches to promote more inclusive notions of community and social cohesion in post-war rebuilding processes.

Our clients include international development agencies, UN agencies, developing country governments, local and international NGOs. We also work for corporations and trade associations in the mining, extractive and other industries, who need long-term strategies for their engagements with communities and governments in fragile states.

### Our core competencies include:

- ✓ Rapid social assessments (RSAs) in conflict-affected areas
- ✓ Political economy analysis
- ✓ Policy advice to governments and aid agencies on interventions in conflict affected areas
- ✓ Design, monitoring and evaluation of Disarmament, Demobilisation Rehabilitation and Reintegration (DDRR) programmes
- ✓ Research and analysis on the underlying causes of conflict, including transboundary and regional effects.
- ✓ Conflict mapping and assessments
- ✓ Social surveys and interviews with combatants and ex-combatants
- ✓ Transparency and accountability mechanisms in fragile states
- ✓ Strategies for conflict resources in "resource-curse" environments

### Selected experience

Rapid Social Assessments in conflict zones (Liberia, Sierra Leone and Cote D'Ivoire)

Design of Community-Driven Development programmes (Liberia, Sierra Leone, Angola, South Sudan)

Provision of interim advisors to aid agencies:

- the design of Disarmament, Demobilisation and Rehabilitation in Rwanda and DRC and DFID's engagements in Rwanda and Sudan (DFID Africa Great Lakes & Horn Dept)

- post-conflict programmes in Sierra Leone (Interim NR Adviser, DFID West Africa Dept)

- illegal timber and forest governance in Cameroon, Ghana, Liberia (interim forestry adviser, DFID Africa Equatorial Dept)

Country governance assessments and drivers of change studies in Pakistan, Sierra Leone, Ethiopia, Papua New Guinea

Review of social, governance and political structures Liberia (DfID)

Options paper for the UK government on new instruments for tackling 'conflict resource' problems

Extractive Industries Transparency Initiative (EITI): framework contractor for the EITI Secretariat, Oslo for assessments of country compliance

Impact evaluation of DDR programmes (Eritrea)

**Our Staff Consultants** include: Audrey Allotey, Steve Ashley, Clare Brogan, Taylor Brown, Phil Cowling, Martin Fowler, Rachel Flanary, Sam Gibson, Richard Grahn, Terry Green, Emma Haegeman, Hanh Tran Huong, Rose Hogan, Claire Ireland, Renee Kantelberg, Rachel Percy, Richard Rastall and Victoria Wiafe.

A short synopsis of some of our key Fragile and post-conflict states professionals are given below:



DR. TAYLOR BROWN is a political scientist who works on the political and social factors that drive or constrain pro-poor change and the politics of policy making and reform. Much of his recent work has also explored citizen-state relations and systems and processes for strengthening accountability and transparency in fragile states, and for greater use of evidence-based policy making. He has worked in widely in Asia (Nepal, Pakistan) and Africa (Sudan, Ethiopia, Sierra Leone, Zambia) and most recently facilitated strategic planning for the donor support group on Somalia.

PHIL COWLING is a research consultant working mainly on the livelihood options of communities within fragile and post conflict states. Phil has a Masters Degree in Violence Conflict and Development from the School of Oriental and African Studies and has worked previously on environmental and social issues with NGO's in Cambodia, Nepal and Madagascar. Phil's most recent work has looked at issues of aid effectiveness within fragile states as well as the effectiveness of food for work programming within post emergency environments, and the impact evaluation of DDR programmes in Eritrea.



ANNA HALTON's interests and experience are in transparency, accountability and the development of civil society, particularly in the context of states undergoing transition. She has experience of working on environmental and social issues in Georgia, Australia and the UK, with a focus on improving dialogue between stakeholders. Since joining *theIDLgroup* in 2009, Anna has been supporting projects to improve environmental governance in Liberia, Ghana, Cote D'Ivoire and Sierra Leone. She is currently working as part on *theIDLgroup* team undertaking programme design and review on civil society support mechanisms in the Balkans (Serbia, Moldova, Bosnia and Herzegovina, Kosovo).

TERRY GREEN is institutional development specialist, who has oversees the firms' work in fragile and post-conflict states. He has over 25 years experience in developing and transition economies, in Africa (including Sudan, DR Congo, Sierra Leone), Asia (Pakistan, India [5 states] and Nepal), Eastern Europe (including Armenia, Azerbaijan, Georgia, Albania and the Russian Federation) and the Middle East (Lebanon)



### Key skills and expertise

Together with the wider IDL team, we can offer a multi-disciplinary mix of core technical and process skills to successfully support a range of development programmes and initiatives:

Programme Design, Monitoring and Evaluation

Independent Reviews & Analyses

Facilitation, Consultations & Process Support

Retreats, In-days and Strategy Workshops

Training Course Design and Delivery

Interim Advisers & Programme Managers

*theIDLgroup has offices in West Africa, East Africa, South Asia and South-East Asia.*