



West Africa Region

Capability Statement

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theIDLgroup Ltd West Africa

(PMB CT 436 Cantonments)
House No. F872/1, Fifth Close
Ringway Estates
Accra
GHANA

Tel: +233 (320) 912909
Fax: +233 (320) 242425

E-mail: info@theidlgroup.com
Web: www.theidlgroup.com

Church and Court Barn
Church Lane
Tickenham
Bristol
BS21 6SD
United Kingdom
Tel: +44 (0)1275 811 345
Fax: +44 (0) 1275 811 333



Highlights of this Capacity Statement

theIDLgroup Ltd is an international development consulting firm, with over 20 years experience in researching, designing, developing, managing and evaluating development projects worldwide. We specialise in helping governments and aid agencies to realise the opportunities for more secure pro-poor economic growth, through better policy measures and more effective institutional relationships between actors in the land, social, and natural resources sectors. We are a multi-disciplinary firm, able to bring a wide range of skills to bear, including social, environment, governance, and policy analysis.

We offer our clients in Africa:

- **Over 20 years of proven experience** in managing development projects worldwide, with a particular emphasis on Africa, and with a strong focus on participatory methods.
- **Experience with large complex projects** which go to the heart of challenges over **land, natural resource, tenure, access, rights, and institutional reform.**
- Extensive expertise in the **social, institutional, governance and environmental aspects of land and natural resource management** projects across Africa.
- A cadre of in-house staff consultants with **strong process skills in the management of consultations, communication and negotiations, and the facilitation of dialogue.**
- The ability to source and attract additional **high calibre international specialists** to tackle both complex analyses of policy options, and their subsequent implementation.
- A **proven track record of working with national colleagues** and consultants, and at all levels within Governments.
- **A thorough understanding of the political, institutional, historical and operational context** surrounding the reforms and changes that Governments wish to make.

In 2005 we established a regional office in Accra to facilitate our work in Ghana, and more broadly throughout the West Africa region. We have two permanent staff members based in our West Africa office, as well as dedicated project support staff and consultants who visit regularly on a short term basis.

FRR is a division of *theIDLgroup*



Who We Are

Together, *theIDLgroup* and FRR provide advisory services in five inter-connected areas:

[Rural Growth and Livelihood Security](#)

[Natural Resource Management and the Environment](#)

[Governance, Institutional Reform and Political Economy](#)

[Social Development and Civil Society Strengthening](#)

[Development Strategies in Fragile and Post-Conflict States](#)



The primary ‘product’ of *theIDLgroup* is an informed process of policy development and institutional reform. It delivers this through consultancy, facilitation, training and mentoring.

We provide training, research and advice on how to configure policies and institutions that allow for equitable growth, whilst providing poor people with improved access to their basic rights and allowing them to derive robust livelihoods whilst maintaining environmental resources.

We are regularly involved in helping major donors think through their policies at a corporate level and their programmes and strategies in-country, as well as working with national Governments, local-level administrations and civil society groups.

The group is committed to consistently delivering work of the highest possible quality, and is accredited with both ISO 9001 and ‘Investor in People’ standards.

Our Locations

theIDLgroup has four offices, allowing us to combine our international experience with local knowledge and expertise. These are a head office in Bristol, UK, and regional offices in West Africa (Accra, Ghana); East Africa (Kampala, Uganda); and East Asia (Hanoi, Vietnam).

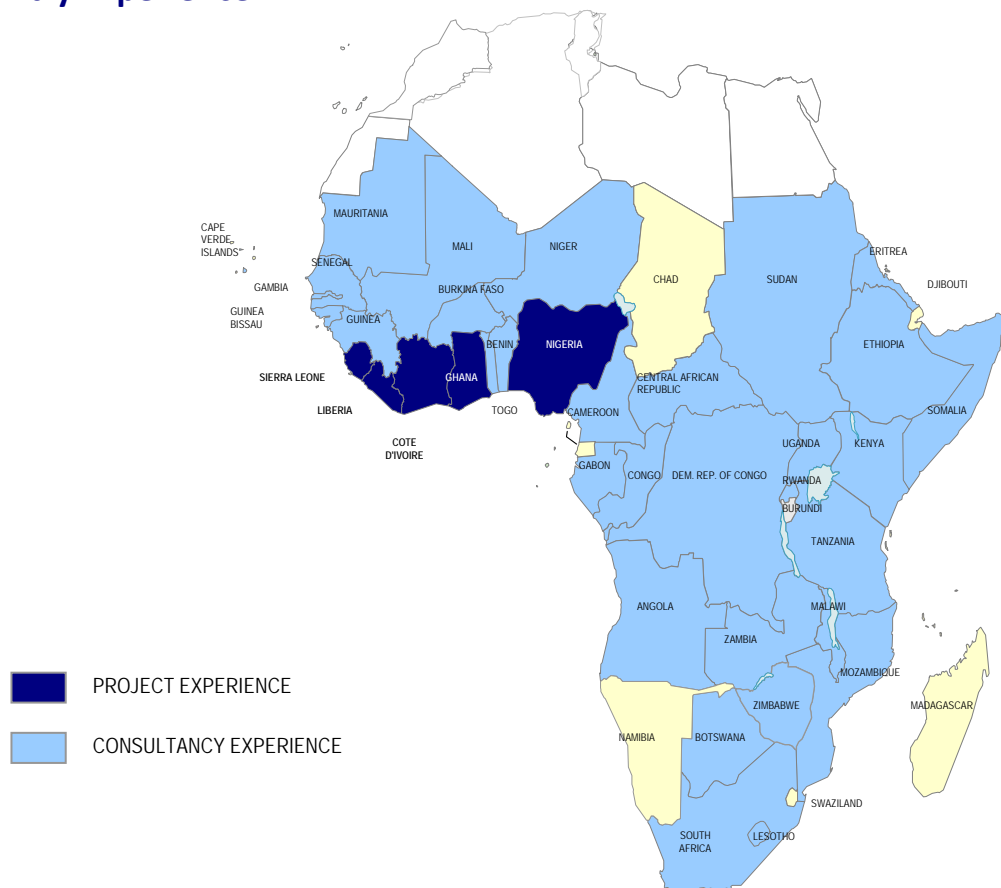
Our Clients in the Region

Our clients include national governments (including the Governments of Ghana and Cameroon); international development agencies such as the World Bank, DFID, DANIDA, NORAD, International Finance Corporation, the European Union, Agence Française de Développement (AFD); and non-governmental organisations.

Overview of West Africa experience

theIDLgroup has been working in the West Africa region since 1996, with activities initially focused on the forest sector development and institutional reform. Our expertise in these areas led naturally to increasing engagement in land administration and biodiversity conservation, natural resource governance, civil society strengthening, and to working in the unique circumstances of post-conflict and fragile states. We have a strong track record for implementing large scale forest and land sector policy reform programmes, as well as in biodiversity conservation and environmental governance. Other key competencies in the sub-region include the design of mechanisms for civil society strengthening programmes and policy research funding facilities; as well as innovative financing and incentives for forest and biodiversity; and agricultural policy sector planning. We have highly experienced in-house staff and associate consultants who contribute to the company's solid record of world class consulting in policy development and implementation which tackle poverty, growth and governance agendas, institutional reform and private sector development.

Country Experience



Specific Experience in West Africa

This section details a number of recent assignments in the West Africa region in each of the five areas detailed above, to provide a broad overview of our range of experience.

Please contact us for further details of our experience in particular areas, or see our website: www.theidlgroup.com

Rural Growth and Livelihood Security

We provide policy advice on strategies to enable robust rural economic growth, and livelihood security for the rural poor. Particular areas of expertise are strategic planning of agricultural research, and the design of food security programmes.



Facilitating change in West & Central African Council for Agricultural Research & Development (CORAF/WECARD), West Africa (Senegal, Cameroon), 2006-2007, 2008.

theIDLgroup Ltd provided a change management team to CORAF/WECARD Operational Plan. The CORAF/WECARD Operational Plan stresses a business-unusual paradigm with a change in the sub-regional approach to agricultural research required if CORAF/WECARD is to contribute to the growth rate in agriculture targeted by CAADP. To do this a managed change process was instigated, sensitive to CORAF's core focus of how agricultural research can support poverty reduction and regional trade. This included: assisting the shift to a programme approach; strengthening of capacity within Governance and Decision Making; supporting Partnership Development; supporting Capacity Building of Corporate and Secretariat Functions.

Land Administration Project, Ghana, 2005-2007.

The Land Administration Project (LAP) is a major reform of land administration and land management in Ghana, supported by a range of development partners, including the World Bank, DFID, GTZ and the Nordic Fund. The objective of the LAP is to stimulate economic development, reduce poverty and promote social stability by improving security of land tenure, simplifying the process for accessing land and making it fair, transparent and efficient, developing the land market and fostering prudent land management. This project will support the Customary Land Administration component, a key element of the LAP. The support to customary land management reform aims to help monitor and review the progress of the customary land management element of the LAP, as well as contribute to six-monthly multi-donor implementation support missions.

Design of Support to Agriculture Sector Harmonisation, Ghana, 2005.

Design of a programme of support to the Ministry of Food and Agriculture (MOFA) in Ghana aimed at improving the current policy environment, improving inter-ministerial coordination for the sector, enhancing policy coherence, improving donor harmonisation, and facilitating institutional reforms. Designed for DFID, on behalf of the agriculture sector donor group.

Review of the Fodder Innovation Project (FIP), Nigeria & India, 2005.

Midterm review of a DFID-funded international project managed by ILRI looking at fodder research for the poor. The FIP aims to enhance the livelihoods of livestock dependant poor people through increasing use of fodder. For ILRI. (2005)

Poverty and Social Impact Analysis (PSIA) of agriculture modernisation, Ghana, 2004.

International facilitator for a Ghanaian-led PSIA for the National Development Planning Commission, examining the likely impact on growth and poverty of Ghana's policies for modernisation of agriculture through an understanding of rural livelihoods, leading to recommendation of change in both policy substance and policy-making process, and leading to an ongoing process of reform.

International: Review of World Vision's Food for Work/Food for Asset Programmes –World Vision Worldwide, 2008.

A four month study to review the extent to which food for work/ food for asset (FFW/FFA) programmes have contributed to livelihood security in World Vision programme areas in Africa and Asia. The study assessed the sustainability and appropriateness of FFW/FFA programmes in achieving livelihood security. Policy recommendations were presented to World Vision International.

Natural Resource Management & the Environment

We undertake strategic environmental assessments, programme design, and impact monitoring. Our policy work focuses on payments for environmental services and innovative financing mechanisms. The portfolio includes forestry, biodiversity conservation and protected area management. We have a strong track record in resource governance and the control of illegal trade in timber and wildlife.



Capacity Needs Assessment of the Sierra Leone Environmental Protection Agency (2009)

theIDLgroup was engaged by the International Finance Corporation (IFC) to undertake a capacity needs assessment of the newly formed Sierra Leone Environmental Protection Agency (SLEPA). Although SLEPA had been mandated through a new 2008 SLEPA Act, as an independent environmental regulator, by mid-2009 the agency was still understaffed, poorly resourced and unable to fully undertake its role. It's financing was still dependent upon budgetary provisions, and its operating independence had not been fully established. The context for the assessment was the need for urgent improvements in the performance of environmental governance in Sierra Leone, particularly given recent major investments following major minerals (iron ore) and oil discoveries. *theIDLgroup* undertook a structured

and participatory organisational analysis which address the (i) the strategy and mandate of the agency (ii) its operating procedures for the conduct of Environmental Impact Assessments (EIAs) and Strategic Environmental Assessments (SEAs) (iii) staffing, (iv) organisational structure and (v) rewards and incentive mechanisms. The output was a series of recommendations, which informed a subsequent EU-financed program of support to the SLEPA.

Development of Readiness-Plan for REDD, Ghana, 2009.

theIDLgroup is currently engaged in the Forest Carbon Partnership Facility (FCPF) Readiness Mechanism with developing the readiness plan (R-Plan) for REDD in Ghana. The objective of this assignment is to support the Government of Ghana in preparing the policy components of the FCPF Readiness Plan and in delivering the final R-Plan by coordinating overall preparation and providing technical inputs. The R-plan includes a number of components, including an assessment of land use and forest policies and governance in the forest area in Ghana; preparation of a consultation and outreach plan on the national REDD strategy; design of social and environmental impact analysis methodology for the REDD strategy to be designed; design of a national REDD strategy; and estimating investment and capacity building requirements for the implementation of the REDD strategy.

Support to the Forest Law Enforcement Governance and Trade (FLEGT) Voluntary Partnership Agreement (VPA) negotiations in Liberia, Ghana and elsewhere in West Africa (2007-2011)

In 2003 the European Commission adopted an Action Plan for Forest Law Enforcement, Governance and Trade (FLEGT) to attempt to address the problem of illegal logging and associated trade in illegal timber products which have serious economic, social and environmental impacts in many countries. The FLEGT Action Plan outlines a new approach to tackling illegal logging, linking efforts to strengthen good governance in developing countries with the incentives for good practice offered by the EU internal market. Core aspects of the Action Plan are support for improved governance in wood-producing countries and a licensing scheme to ensure only legal timber enters the EU.

In a role funded by DFID *theIDLgroup* provides technical and process facilitation support to bilateral trade negotiations between the EU and the Governments of Ghana, Liberia and elsewhere in West Africa, under the Forest Law Enforcement, Governance and Trade (FLEGT) Voluntary Partnership Agreement (VPA). Since September 2007 *theIDLgroup* has provided full time support in the region, based originally in Ghana, and currently in Liberia with additional support to other countries in West Africa. The FLEGT initiative aims to control the flow of timber and timber products into the EU to ensure that only legally sourced timber is able to access the EU market. It engages with a wide range of local, national, regional and international stakeholders in the forestry sector, to improve governance of forest areas and timber resources. In addition, *theIDLgroup* is providing a mechanism for DFID to offer over \$950,000 of accountable grant funding to the Government of Liberia, to establish a Technical Secretariat that will oversee FLEGT VPA negotiations with the EU. In 2009, an initial scoping and support mission was undertaken in order to identify potential opportunities for the FLEGT initiative in Cote D'Ivoire.

Natural Resource and Environmental Governance Program (NREG), Ghana, 2007-ongoing.

FRR, a division of *theIDLgroup*, are currently providing technical input and process support to government and Development Partners in Ghana for the development of policy matrices for

a 5year, multi-donor budget support programme for the forestry, mining and environment sectors. For each of the sectors covered by the 'Natural Resources and Environmental Governance' programme, their policy matrices reflect objectives, outcomes, targets and indicators focused on strengthening sector governance. World Bank (2007), Embassy of the Kingdom of the Netherlands, Ghana (2008).

Land & Forest Policy Support Facility, Ghana, 2003-ongoing.

Supports activities that enable the Ministry of Lands and Forests to improve the quality and relevance of policies and legislation submitted to the parliament; ensure coherence between forest and land policies and broader Government of Ghana goals, such as those set out in the national Ghana Poverty Reduction Strategy (GPRS); enable the Boards of the Forestry and Lands Commissions to better regulate their sector. Also facilitates translation of policy into practice enabling policy makers to take better decisions on operational and implementation matters within their remit and provide better advice and policy guidance to the Ministry.

Support to Environmental Policy Formulation, Government of Ghana, 2009.

theIDLgroup was engaged to assist the Government of Ghana in the preparation a Policy Document for Environment and Natural Resource Sectors in Ghana. The policy document focuses on the sub-sectors of mining, forestry and environmental protection, but also highlights cross-sectoral issues that relate to governance and environmental protection and supports areas where the Government has adopted processes with an international dimension. Key cross-cutting issues included: climate change, sustainable land management (SLM) and financing for the environment sector. The outcome was achieved through a structured, participatory process, and encouraged Government to engage with civil society and other stakeholders in the formulation of the statement of policies. The final statement was endorsed and signed by the Ministers of Finance & Economic Planning; Land and Natural Resources; and Environment, Science & Technology. In addition, *theIDLgroup* was assisted the Government in the preparation of its Letter of Development Policy for a second Development Policy Loan from the World Bank, under the Natural Resources Environmental Governance (NREG) Program.

Northern Savannah Biodiversity Conservation Project, Ghana, 2008.

For the World Bank, FRR prepared a background paper on policy issues relating to Savannah Natural Resource Management (SNRM) and developed a Savannah Biodiversity Conservation Strategy and Action Plan (SBSAP) for the Northern region of Ghana.

Country Environmental Analysis (CEA), Ghana, 2005-2006.

The CEA reviewed the process by which land, forestry and mining rights are allocated, and identified key governance drives of poor environmental management and regulation. This included the economic impacts of environmental degradation and the effects on GDP and the involved looking into the political economy of forestry and mining revenue. *theIDLgroup* provided inputs on biodiversity, forest, wildlife and institutional components of this assessment for the World Bank.

Support to Production Monitoring, Liberia, 2005-2006.

FRR, a division of *theIDLgroup*, was tasked by the World Bank to work with the Liberian Forest Development Authority (FDA) to design, test and implement proposals to strengthen production monitoring and control procedures, and to build the capacity of FDA staff in production monitoring, control and reporting procedures.

Forest Sector Development Programme Phase II, Ghana, 2000-2005.

This project formed the core vehicle for institutional development of the Ghana Forestry Commission. FRR implemented this national level forest sector reform project, which strengthened both the demand and supply side for policy reform to create an enabling environment for reform of the (highly contested) Ghanaian forest sector and seconded a consultant for forest financing into the Ministry of Finance and Economic Planning. The FSDP II supported the introduction of a number of key sector reforms aimed at improving governance of forest resources by introducing mechanisms to increase transparency and accountability in both the allocation of forest concessions and the sharing of revenue from timber royalties.

Community Forestry Development Project, Cameroon, 2000-2002.

FRR (a division of *theIDLgroup*) worked with the Ministry of Environment and Forests, Government of Cameroon, to develop the capacity of central and decentralised government and non government organisations to support the implementation of community forestry and wildlife areas. Our roles included: Institutional development and strengthening of the Ministry of Environment & Forests; Capacity-building for government and other institutions in community (participatory) forestry and wildlife management; Consultation / education / awareness raising, promoting community forestry; Development of a national community forestry network; Legislative and policy reform regarding forest resource management.

Cross River State Community Forestry Development Project, Nigeria, 1999-2002.

This DFID project aimed to develop the capacity of all stakeholders to sustainably manage community forests in Cross River State. The assignment focused on organisation strengthening and the development of forest management systems and frameworks for reformed state forestry functions.

Governance, Institutional Reform & Political Economy

We work with governments and aid agencies to review opportunities for improved governance, transparency and democracy. We take an institutional economics perspective to institutional development, and assist public sector organisations to develop new mechanisms for strengthened accountability and reform.



Governance & Transparency Framework, Making the Forest Sector Transparent, Global Witness, 2009-ongoing.

Making the Forest Sector Transparent is a four year programme being undertaken by Global Witness to strengthen civil society engagement in the forest sector in order to secure government accountability. The programme will progressively operate in eight countries, the first four of which are Liberia, Ghana, Cameroon and Peru. The objective is to increase access to information on forest sector activities; advocate for greater transparency; and support a network of CSOs working on forest governance. *theIDLgroup* will provide monitoring and evaluation services to the programme, including establishing the M&E framework and delivering capacity building to ensure effective implementation.

Formulation of Good Governance and Human Rights Programme (GGHRP) II, Ghana, 2008.

theIDLgroup provided support to design a four-year programme for Danish support to governance and civil society in Ghana, with a budget of DKK 300 million. The assignment included research, analysis, design and the writing of the programme component on future Danish support for civil society. A final Draft Programme Document was produced, compliant with DANIDA's Aid Management Guidelines.

Support to Justice Sector Development Programme, Sierra Leone, 2005-2008.

The Justice Sector Development Programme (JSDP) is supporting the Government of Sierra Leone to restore the rule of law, prevent further conflict in the country, and improve safety, security and access to affordable and equitable justice for its citizens, particularly the poor, vulnerable and marginalized groups. The project works to improve the performance of key sector institutions, policies and practices and strengthen the justice sector's ability to create an environment where grievances can be addressed, economic growth can be stimulated and poverty reduced. FRR, a division of *theIDLgroup*, provided technical assistance to the JSDP (led by British Council) in the areas of informal local justice and dispute resolution systems, harmonisation of formal and informal justice systems, and alternative (community based) dispute resolution systems.

Parliamentary Select Committee on Lands and Forestry, Ghana, 2004-2006.

FRR (a division of *theIDLgroup*) was engaged to provide targeted support to the Parliamentary Select Committee on Lands and Forestry. The aim of the project was to assist Parliamentarians to become better informed on key issues that were emerging in land forest and wildlife sectors, and to allow them to contribute more fully to the debate on upcoming legislation (e.g. on land laws, competitive bidding regulations, new wildlife legislation) and multilateral trade negotiations. We managed a study tour for Parliamentarians with visits to land sector agencies in the United Kingdom. The Parliamentarians met with counterparts in the UK and Kenya Parliaments, and also in the pan-African environment group of Parliamentarians.

Drivers of Change, Sierra Leone, 2004-2006.

This study, completed by *theIDLgroup* for DFID, explored the socio-political context for pro-poor change and the continuing drivers of fragility and stability in Sierra Leone. The study placed particular emphasis on the informal social structures, processes and networks that shape Sierra Leone's political economy. Overall the objective of the consultancy was to facilitate better understanding of the context for pro-poor change in Sierra Leone and provide a framework for more focused pro-poor action over the next 5-10 years.

Land and Policy Support Facility (GLFPSF), Ghana, 2003.

FRR, a division of *theIDLgroup*, were contracted to design the Ghana Land and Policy Support facility (GLFPSF). This facility supports activities that enable the Ministry of Lands and Forests to improve the quality and relevance of policies and legislation submitted to the parliament; ensure coherence between forest and land policies and broader GoG goals, such as those set out in the national Ghana Poverty Reduction Strategy (GPRS); enable the Boards of the Forestry and Lands Commissions to better regulate their sector. Also facilitates translation of policy into practice enabling policy makers to take better decisions on operational and implementation matters within their remit and provide better advice and policy guidance to the Ministry.

Social Development and Civil Society Strengthening

Our services include poverty, vulnerability, gender and social impact analyses, and programme design. We have a particular interest in civil society strengthening, in support of plural, diverse civil society.



Monitoring and Evaluation framework for the State Accountability and Voice Initiative (SAVI), Nigeria, 2009-ongoing.

theIDLgroup has been contracted to develop the M&E framework for the SAVI programme in Nigeria. The SAVI programme is a DFID initiative which aims to engage Civil society and government actors in achieving improved use of public resources, and better fulfil their roles and responsibilities, in development processes which are more socially inclusive and responsive to citizens' rights and demands. The M&E framework is designed to monitor and evaluate changes in voice and accountability, and ensure information around these changes is utilized and disseminated effectively.

Development of logical frameworks for Education Sector Support Programme in Nigeria (ESSPIN), Nigeria, 2009-ongoing.

The Education Sector Support Programme in Nigeria (ESSPIN) is a six year DFID programme of education development assistance and is a part of a suite of programmes aimed at improvements in governance and the delivery of basic services. ESSPIN's aim is to have a sustainable impact upon the way in which government in Nigeria delivers education services and is directed at enabling institutions to bring about systemic change in the education system, leveraging Nigerian resources in support of State and Federal Education Sector Plans and building capacity for sustainability. It is currently operating in five States (Kano, Kaduna, Kwara, Jigawa and Lagos) and at the Federal level. *theIDLgroup* is working with DFID personnel on developing logical frameworks for the state level ESSPIN programmes in each of the five participating states in Nigeria.

Women's Land Link Africa, Regional, 2009-ongoing.

WLLA (Women's Land Link Africa) is a joint regional initiative conceived to strengthen ongoing efforts around women's land and housing rights in Africa. It is a network linking organisations and sharing information on the issues of land and housing rights for women throughout Africa. *theIDLgroup* were contracted to provide WLLA with a practical and effective M&E framework in line with the project log-frame which will support information gathering and reporting requirements. In support of the framework *theIDLgroup* produced a how-to handbook for grassroots women organisations on monitoring and evaluation. Later in 2009 we shall be carrying out an evaluation of the WLLA network.

Civil Society Rights and Voice Initiative (RAVI), Ghana, 2004-2009.

theIDLgroup is a member of the management consortium for the DFID-funded Ghana Rights and Voice Initiative (RAVI), a large multi-sectoral funding facility which aims to strengthen civil society and enhance citizen engagement with government in relation to the respect, protection and fulfilment of civil, political economic, social and cultural rights. A particular

emphasis of RAVI is capacity building of national NGOs and community-based organisations (CBOs) in the area of rights and people centred advocacy. Civil society organisations benefiting from RAVI include youth groups, disability groups, womens groups, think tanks, mining advocacy groups, forest watchdogs, agricultural trade unions, and a variety of local CBOs. The results of RAVI so far are an increased awareness around rights and working with the principles of inclusion, accountability and obligation in rights based development amongst civil society organisations, engaging with government at all levels on important policy changes which impact civil society development, and a more vibrant and informed civil society at both the local and national level to continue to advocate and support changes for poverty reduction, transparency and accountability at the national level.

European Union Feasibility study on Civil Society Support, Ghana, 2008.

theIDLgroup completed a comprehensive review of various donor funded civil society support programmes currently operating in Ghana. The assignment included a period of intensive fieldwork and research including, structured workshops and interviews with civil society, non-state actors, government officials, donor organisations, as well as in-depth reviews of a range of donor interventions in Ghanaian civil society. The research also developed a comprehensive analysis on the specific strengths and weaknesses of donor funded civil society strengthening facilities in the area of capacity building. A review of capacity building was done with such initiatives as the Ghana Research and Advocacy Programme, Civil Society Governance Fund, Business Sector Advocacy Challenge Fund and the Governance Accountability Improves Trust Programme.

Rapid Social Assessment, Liberia, 2006.

theIDLgroup conducted a rapid social assessment for the World Bank in Liberia to analyse the underlying socio-cultural, institutional, historical, and political contexts of Liberian society. The analysis provided recommendations for community-driven development activities and support to conflict mitigation and recovery processes. Contributed to the design of national Community Governance Initiative, focusing on creation of interface between representative citizen's organisations, local government structures and service providers.

Civil Society Strengthening Facility (CSSF), Ghana, 2004-2006.

theIDLgroup was responsible for the implementation of the Ghana Civil Society Strengthening Fund (CSSF) funded by DFID. The CSSF was a simple, quick-disbursing funding facility that extended small grants to NGOs and CBOs, for initiatives that aimed to strengthen the capacity of civil society groups to advocate and participate in the forest sector policy development process. The programme reached out to "grass-roots" community based organisations in the high forest zone, focussing on the rights of communities and individuals in regard to the use of land and trees. *theIDLgroup* was responsible for providing overall programme and financial management of the Fund. In addition, *theIDLgroup* provided training, backstopping and technical support to the implementing NGO which acted as the Fund Administrator in financial management and reporting and grant disbursement to CSOs.

Development Strategies in Fragile and Post-Conflict States

We use social analysis tools to analyse the underlying causes of conflict, and determine how to apply community-driven development approaches to local initiatives, in complex situations.



Technical Assistance to the Truth and Reconciliation Commission, Liberia, 2008.

FRR, a division of *theIDLgroup*, provided technical assistance to the TRC for the conduct of a conflict mapping research throughout the Republic of Liberia in support of the national peace, security, unity and reconciliation objectives of the TRC and consistent with the mandates of both the Accra Comprehensive Peace Agreement (ACPA) and the TRC Act 2005 as well as the peace building aspirations of the Government and people of the Republic of Liberia.

Mano River Conflict Systems Analysis, Liberia & Sierra Leone, 2008.

The project expanded on pilot research in to trans-border militia activity in the border zone between southeast Liberia and western Cote d'Ivoire, developing detailed understandings of the key vulnerabilities of border 'flashpoints' in the border zones between Liberia and Guinea, Liberia and Sierra Leone, and Cote d'Ivoire and Guinea. The project also identified key entrenched militia groups and what strategies are appropriate for their demobilisation disarmament and reintegration. DFID.

Community-Driven Development and Conflict Book, West Africa chapters, 2008.

Production of a World Bank publication to synthesize lessons and insights from a set of country assessments in order to better understand the challenges and opportunities pertinent to community-driven development programs in conflict-affected countries. The publication comprises a series of case studies of conflict-affected countries that have adopted CDD frameworks for addressing social and economic reconstruction needs and encompasses both conflict and post-conflict contexts. These cases encompass a diversity of objectives, ranging from social funds established to channel quick-disbursing grants to local communities for infrastructure rehabilitation to CDD initiatives built around intense participatory planning and facilitation to improve local governance. The case chapters analyze the design choices, fit, relevance and relative impact of CDD as a development intervention choice to address these various challenges.

Small Arms Conflict Mapping, Ghana, 2007.

theIDLgroup was contracted to complete a research assignment in the three northern regions of Ghana. The assignment analysed the level of conflict situation in Northern Ghana by district highlighting areas of concern and collecting latest data at the district level (including armed violence incidences, incidents of illicit gun manufacture, and arms trafficking, perception of insecurity, etc). The report also focused on the human poverty dimension of Northern Ghana and illuminate the status of socio-economic conditions including income, employment, food security and community health at the district level.

Ex-combatant Reintegration Study, Liberia, 2006.

IDL was engaged by CHF International and Landmine Action to oversee and direct an intensive three-month feasibility study to examine potential reintegration and development

strategies for successful de-construction of the social, economic and cultural elements that drive the current management of Guthrie Rubber Plantation in Bomi County, Liberia.

International: Joint Evaluation of the Paris Declaration: Applicability in Fragile Situations, 2008.

theIDLgroup Ltd was contracted to conduct a thematic study on: The Paris Declaration on Aid Effectiveness: Its applicability in fragile situations and conflict affected countries. The study focused on aid effectiveness challenges in fragile situations, the relevance and usefulness of the Paris Declaration and how the Paris Declaration is applied in different contexts, including analysis of the constraints facing donors. The study included a pilot monitoring of the implementation of the Paris Declaration principles and the FS principles in different fragile situations. Furthermore *theIDLgroup* contributed to the September 2008 High Level Forum on Aid Effectiveness. DAC, Fragile States Group and DFID.

For Further Information

Please [contact us](#) or see our website: www.theidlgrou.com

theIDLgroup Ltd West Africa
(PMB CT 436 Cantonments)
House No. F872/1, Fifth Close, Ringway Estates, Accra, Ghana
Tel: +233 (320) 912909
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theIDLgroup Ltd
Church and Court Barn, Church Lane, Tickenham, Bristol
BS21 6SD
United Kingdom

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Fax: +44 (0) 1275 811 333

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