



Our core competencies:

- ④ Political economy analysis – assessing and addressing the drivers of fragility and instability
- ④ Conflict mapping, assessment and analysis
- ④ Strategies for resource management in “resource-curse” environments
- ④ Demilitarisation, security sector reform and stabilisation initiatives
- ④ Policy advice to governments and aid-agencies on aid-effectiveness in conflict-affected areas
- ④ Transparency and accountability mechanisms in fragile states
- ④ Community-driven approaches to peace building and stabilisation

Our commitment

The World Bank estimates that fragile and post conflict states contain 14% of the world’s population, and up to 33% of the world’s poorest people (living on less than \$1 per day). The resultant developmental and security challenges are amongst the most complex faced by the international community. *theIDLgroup* believes that effective strategies to assist post-conflict reconstruction and promote effective and responsive governance should be informed by detailed understandings of the historical, social, political and economic ‘drivers’ of conflict and state fragility.

Our approach

Our team draws upon a range of disciplines, including sociology, politics and anthropology. With a strong emphasis on political analysis and statebuilding, we provide guidance to a range of agencies working in ‘fragile’ and post-conflict states. Our objective is to inform policy dialogue and support the design and implementation of programs that enable the transition from conflict to sustainable development. While we work with stakeholders at all levels, we strive to ensure that our analyses includes locals’ perceptions, including marginal groups, ‘traditional’ authorities, civil society representatives and former combatants. We work to translate this grounded research into policy and project design.

Our clients

Our clients include international development agencies, UN agencies, developing country governments, local and international NGOs. We also work for corporations and trade associations in the mining, extractive and other industries, who need long-term strategies for their engagements with communities and governments in fragile states.

Selected experience

Political economy analysis

- ④ Country governance assessments and drivers of change studies in Pakistan, Sierra Leone, Ethiopia, Papua New Guinea (DFID).

Conflict Assessments

- ④ Rapid Social Assessments in conflict affected areas of Liberia (World Bank, UNDP), Liberia and Cote D’Ivoire (DFID).

Aid Effectiveness in Fragile and Post-Conflict States

- ④ Identifying the optimum mix to support peace, recovery (re)construction and development in Southern Sudan (UNMIS).
- ④ Clarifying the Comparative Advantages and Complementarity of System-wide Multi-Donor Trust Funds for Peacebuilding and Post-Conflict Recovery (GSDRC/DFID)

Strategies for resource management in “resource-curse” environments

- ④ Illegal timber and forest governance in Cameroon, and Liberia (interim forestry adviser, DFID Africa Equatorial Dept).
- ④ Extractive Industries Transparency Initiative (EITI): framework contractor for the EITI Secretariat, Oslo for assessments of country compliance.

Community driven approaches to peacebuilding and stabilisation

- ④ Design and evaluation of Disarmament, Demobilisation and Rehabilitation programmes in Rwanda, DRC, Sudan and Eritrea (World Bank).



Our staff consultants specialising in Fragile and Post-conflict States include:

JAMES FENNELL (PORTFOLIO LEADER)

James has worked in fragile states across East, Central and West Africa and Asia for 26 years. He has core expertise in understanding the political dimensions of instability and providing policy advice to international and domestic actors. He also has skills in the conception, design and review of processes for demilitarisation and establishing and encouraging political settlement. As a DFID adviser James worked for the cross-departmental conflict prevention pools as Regional Conflict Advisor for West Africa and Afghanistan. James was awarded an MBE for services to the people of Rwanda after managing CARE's humanitarian programme during the 1994 genocide.

PHIL COWLING specialises in natural resource governance and the livelihood options of communities within fragile and post-conflict states. Phil has long-term field experience in Cambodia, Nepal and Madagascar working on environmental and social projects and more recently, Sudan, and Eritrea on harmonised aid programming and evaluation within post-emergency environments.

ANNA HALTON'S work focuses on transparency and accountability systems. Her work is grounded in an understanding of underlying political economy dynamics. Anna has particular interest and experience in processes that engage with and build dialogue between a range of stakeholders. She has excellent facilitation and relationship-building skills, with the ability to build effective dialogue on complex and sensitive topics. Anna is currently providing support to the Forest Law Enforcement, Governance and Tr

DR. TAYLOR BROWN is a political scientist focusing on the political and social factors that drive or constrain pro-poor change, including the politics of policy-making and reform. Much of his recent work has explored citizen-state relations, systems for strengthening accountability in fragile states, and the use of evidence-based policy making.








DOMINIC MORRIS has a multi-disciplinary background focusing upon the political economy of Conflict, Security and Development. His recent work includes drafting the EC anti-corruption concept paper, an update of Pakistan's Country Governance Analysis, stabilisation advisory services, a desk study clarifying the comparative advantages and complementarity of multi-donor trust funds, and a review of British statebuilding and stabilisation efforts in Sierra Leone.

AOIFE MCCULLOUGH is a research consultant with strong quantitative skills. She has experience engaging with national governments, international NGO's and international development agencies in both Africa and Asia. Her recent work includes quality assurance on a Gap Assessment in Ethiopia for MoFA/DFID, a conflict assessment in Southern Sudan for DFID/Pact Sudan, and a review of monitoring tools for use in post-conflict environments.

TERRY GREEN is an institutional development specialist, who has overseen the firms' work in fragile and post-conflict states. He has over 25 years experience in developing and transition economies, in Africa (including Sudan, DR Congo, Sierra Leone), Asia (Pakistan, India and Nepal), the Middle East (Lebanon, Egypt) and the Caucasus region.

KEY SKILLS AND EXPERTISE

Together with the wider team in *theIDLgroup*, we offer a mix of technical and process skills to support a range of development initiatives:

-  Programme Design
-  Monitoring and Evaluation
-  Independent Reviews & Analyses Facilitation
-  Consultations & Process Support Retreats
-  In-days and Strategy Workshops
-  Training Course Design and Delivery
-  Interim Advisers & Programme Managers

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theIDLgroup is committed to delivering professionalism and fresh perspectives to the challenge of eradicating global poverty

