

The IDL Guide to Logical Frameworks or Logframes

Remember:

- 1 One organisation/programme one *Purpose*.
- 2 The *Purpose* is the *change*, attributable to the organisation/programme, that we want to bring about. It is one step beyond management's direct responsibility to deliver.
- 3 Think *cause and effect* between the different levels of objectives. Will the *Activities* deliver the *Outputs*, will the *Outputs* achieve the *Purpose*.
- 4 Think *necessary and sufficient* - Are **all** the components [including interventions, OVIs, and Assumptions] **necessary**? Are they **sufficient**?
- 5 Are any of the assumptions too risky to leave outside the influence of the organisation/programme? If so, include new *Activities* to reduce the risks [internalise the externality].
- 6 Are any of the external factors **killer assumptions** - ones that could render the efforts of the whole organisation/programme void? If so, don't proceed, or make sure they are dealt with some other way.
- 7 **IF - AND - THEN** test - no important steps missed:
 - IF** we do these *Activities* **AND** the *Activity* to *Output*-level assumptions hold true, **THEN** the *Outputs* **will** be delivered.
 - IF** we deliver these *Outputs* **AND** the *Output* to *Purpose*-level assumptions hold true, **THEN** the *Purpose* **will** be achieved.

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NARRATIVE SUMMARY [Intervention Logic]	OBJECTIVELY VERIFIABLE INDICATORS [OVIs]	MEANS OF VERIFICATION	EXTERNAL ASSUMPTIONS
Goal			
The broader <i>why</i> for the organisation/programme. Other players will also contribute to meeting this higher-level objective. You can define a <i>Super-Goal</i> above this level if it helps to further justify the organisation/programme.	OVIs define our interpretation of what is acceptable performance at each level of the organisation/programme's objectives. 3 essential elements: * Quality * Quantity * Time [QQT] OVIs must be SMART : <i>Specific</i> <i>Measurable</i> <i>Achievable</i> <i>Relevant</i> <i>Time-bound</i>	Where do we, or the organisation or programme's monitors, reviewers, and or evaluators go to find the information for measuring the OVIs? Do surveys need to be done? [In which case they must be designed into the activities.]	[Goal to Supergoal assumptions and risks - not usually very meaningful.]
Purpose			Purpose to Goal
The desired change that the organisation or programme will actually bring about . If we design the organisation/programme correctly, the Purpose will necessarily be achieved if the <i>Outputs</i> are delivered to the right QQT, and of the <i>Output-to-Purpose</i> external assumptions hold true. The rule is one organisation or programme, one <i>Purpose</i> .	The <i>Purpose</i> -level OVIs define the expected Organisation/programme Impact , which is what we evaluate. One school of thought defines it as the end-of-logframe period impact. Others [more pragmatically] accept that a <i>Impact</i> may not be measurable until some time after the period covered by the logframe.	As above	What <i>Assumptions</i> must hold true about external events for the organisation/programme <i>Purpose</i> to contribute to the <i>Goal</i> to the required QQT? What externalities might prevent the organisation/programme <i>Purpose</i> contributing to the planned <i>Goal</i> ?
Output			Output to Purpose
The <i>deliverables</i> of the organisation/programme - what the organisation/programme will achieve and leave behind as a result of the organisation/programme's resources being mobilised to their best effect. The management is responsible for delivering the organisation or programme's <i>Outputs</i> , whilst monitoring, in particular, the <i>Output-Purpose Assumptions</i> .	<i>Output</i> -level OVIs are the information we use to monitor the organisation/programme's progress. They should include intermediate milestones that can be checked off en route, to ensure that we are on course to achieve the organisation/programme's <i>Results</i> before it is too late, or to provide the basis of each tranche of funding, for example.	As above	What <i>Assumptions</i> must hold true about external events for organisation/programme <i>Outputs</i> to result in the planned <i>Purpose</i> being produced to the required QQT? What externalities might prevent organisation/programme <i>Outputs</i> resulting in the planned <i>Purpose</i> ?
Activities	Summary of inputs	Summary of costs	Activity to Output
The things that those involved actually do to produce the <i>Outputs</i> above.	Monitoring <i>Activities</i> is an internal matter for management, so this box is not usually used to set Activity-level OVIs. Instead you can usefully use this box to summarise inputs/resources.	Use this box to summarise total organisation or programme costs by major category and /or financial year.	What <i>Assumptions</i> must hold true about external events for organisation/programme <i>Activities</i> to result in the planned <i>Results</i> being produced to the required QQT? What externalities might prevent organisation/programme <i>Activities</i> resulting in the planned <i>Results</i> ?
			Pre-conditions
			Is there anything that the host organisation must do/ have in place before organisation/programme <i>Activities</i> can start?